# Statement of Assets, Liabilities, and Net Assets - Modified Cash As of July 31, 2025

	TOTAL	
	AS OF JUL 31, 2025	AS OF JUL 31, 2024 (PP
ASSETS		
Current Assets		
Bank Accounts		
10550 PNC Operating #5708	61,596	70,866
10555 PNC Overdraft #5695	57,508	65,50
10565 PNC Money Market #5569	1,757,334	1,574,410
Total Bank Accounts	\$1,876,438	\$1,710,780
Total Current Assets	\$1,876,438	\$1,710,780
TOTAL ASSETS	\$1,876,438	\$1,710,780
LIABILITIES AND EQUITY		
Liabilities		
Current Liabilities		
Credit Cards		
PNC Credit Card (2364)	2,282	16,148
PNC Credit Card (8641)	2,333	(
Total Credit Cards	\$4,615	\$16,148
Total Current Liabilities	\$4,615	\$16,148
Total Liabilities	\$4,615	\$16,148
Equity		
32000 Net assets without donor restri	1,472,747	1,353,328
Net Income	399,075	341,300
Total Equity	\$1,871,823	\$1,694,63°
TOTAL LIABILITIES AND EQUITY	\$1,876,438	\$1,710,780

#### Budget vs. Actuals: by Account October 2024 - July 2025

		TOTAL	
	ACTUAL	BUDGET	OVER BUDGET
Income			
40000 State Funding	1,000,000	1,000,000	0
44000 Federal Funding ARP ESSER	150,000	60,000	90,000
45030 Interest income	33,054	25,000	8,054
46050 General donations	1,628	3,000	-1,372
Total Income	\$1,184,682	\$1,088,000	\$96,682
GROSS PROFIT	\$1,184,682	\$1,088,000	\$96,682
Expenses			
1 Personnel Costs			
5000 Wages	185,209	188,376	-3,168
5001 Benefits - health insurance	23,511	19,505	4,006
5002 Benefits - 401k Match	9,870	9,410	460
5003 Benefits - Dental		878	-878
5005 Benefits - Short-Term Disability		475	-475
5006 Benefits - Long-Term Disability		475	-475
5010 Payroll taxes	13,592	14,726	-1,134
5075 Contract 1099 Employees	49,000	44,000	5,000
5085 Temporary Hourly Employees	129,679	122,000	7,679
5086 Payroll taxes - Temp Hourly Staff	9,920	9,300	620
Total 1 Personnel Costs	420,781	409,145	11,636
2 Operating Costs			
5040 Laptop Rentals	15,675	20,000	-4,325
5045 Golf Carts Rental	2,000	2,500	-500
5055 Conferences	0	1,000	-1,000
5065 Travel	2,829	2,750	79
5070 Program Supplies	18,774	16,000	2,774
5090 Background Checks	1,431	2,000	-569
5095 Guest Speaker & Judge Costs	2,833	2,850	-17
5105 Summer Experiences/Transportati	14,886	30,000	-15,114
5120 Hosting Fee	127,500	125,000	2,500
5205 Food/Catering	6,126	14,500	-8,374
5210 Prize Funding	27,904	40,000	-12,096
5505 Copies, Postage	2,696	3,500	-804
5535 Office Supplies	262	500	-238
5540 Office equipment		1,000	-1,000
5550 Rent & Facilities	3,776	3,514	262
5555 Memberships	4,873	4,075	798
5560 Online Subscriptions & Software	1,686	2,405	-719
5565 Wireless Telephone	1,373	120	1,253
5570 Professional Development	9,355	8,600	755
5575 Technology	890	2,000	-1,110
6000 Bank fee	351	2,000	351
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Budget vs. Actuals: by Account October 2024 - July 2025

		TOTAL	
	ACTUAL	BUDGET	OVER BUDGET
6200 Marketing	39,440	40,800	-1,360
Total 2 Operating Costs	290,165	333,864	-43,699
3 Professional Services			
5110 Database/Web/IT Support	10,475	3,300	7,175
5510 Services	4,906	3,000	1,906
5545 Legal Fees		5,000	-5,000
5585 Accounting Fees	14,000	15,450	-1,450
5586 990 Completion and Submission	1,980	1,980	0
5587 Audit	3,450	4,500	-1,050
5588 401k Management		1,280	-1,280
5595 Lobbyist Fees	20,050	23,445	-3,395
5596 Payroll Services	2,289	7,800	-5,511
5597 CRM Platform	6,768	3,060	3,708
5598 CPR Training	102	1,000	-898
Total 3 Professional Services	64,020	69,815	-5,795
4 Business Insurance			
5520 Insurance - Commercial General Liability	6,960	6,000	960
5521 Insurance - Other Insurance		250	-250
5522 Insurance - Cyber Liability	1,270	1,500	-230
5530 Insurance - D & O	1,487	1,500	-13
5531 Insurance - Workers Comp	925	1,000	-75
Total 4 Business Insurance	10,642	10,250	392
Total Expenses	\$785,607	\$823,074	\$ -37,467
NET OPERATING INCOME	\$399,075	\$264,926	\$134,149
NET INCOME	\$399,075	\$264,926	\$134,149

Budget vs. Actuals: by Account October 2024 - September 2025

		TOTAL	
	ACTUAL	BUDGET	OVER BUDGET
Income			
40000 State Funding	1,000,000	1,000,000	0
44000 Federal Funding ARP ESSER	150,000	150,000	0
45030 Interest income	33,054	30,000	3,054
46050 General donations	1,628	3,000	-1,372
Total Income	\$1,184,682	\$1,183,000	\$1,682
GROSS PROFIT	\$1,184,682	\$1,183,000	\$1,682
Expenses			
1 Personnel Costs			
5000 Wages	185,209	227,000	-41,792
5001 Benefits - health insurance	23,511	23,400	111
5002 Benefits - 401k Match	9,870	11,350	-1,480
5003 Benefits - Dental		1,034	-1,034
5005 Benefits - Short-Term Disability		570	-570
5006 Benefits - Long-Term Disability		570	-570
5010 Payroll taxes	13,592	17,716	-4,124
5075 Contract 1099 Employees	49,000	44,000	5,000
5085 Temporary Hourly Employees	129,679	122,000	7,679
5086 Payroll taxes - Temp Hourly Staff	9,920	9,300	620
Total 1 Personnel Costs	420,781	456,940	-36,159
2 Operating Costs			
5040 Laptop Rentals	15,675	20,000	-4,325
5045 Golf Carts Rental	2,000	2,500	-500
5055 Conferences	0	1,500	-1,500
5065 Travel	2,829	4,750	-1,921
5070 Program Supplies	18,774	16,000	2,774
5090 Background Checks	1,461	2,000	-539
5095 Guest Speaker & Judge Costs	2,833	2,850	-17
5105 Summer Experiences/Transportati	14,886	30,000	-15,114
5120 Hosting Fee	127,500	250,000	-122,500
5205 Food/Catering	6,126	14,500	-8,374
5210 Prize Funding	27,904	45,000	-17,096
5505 Copies, Postage	2,696	3,500	-804
5535 Office Supplies	262	500	-238
5540 Office equipment		1,000	-1,000
5550 Rent & Facilities	3,776	3,678	98
5555 Memberships	5,080	4,075	1,005
5560 Online Subscriptions & Software	1,686	2,840	-1,154
5565 Wireless Telephone	1,373	1,920	-547
5570 Professional Development	9,355	8,600	755
5575 Technology	890	2,000	-1,110
6000 Bank fee	401	_,000	401
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Budget vs. Actuals: by Account October 2024 - September 2025

		TOTAL	
	ACTUAL	BUDGET	OVER BUDGET
6200 Marketing	43,615	48,960	-5,345
Total 2 Operating Costs	295,568	477,673	-182,105
3 Professional Services			
5110 Database/Web/IT Support	11,068	3,300	7,768
5510 Services	4,906	3,000	1,906
5545 Legal Fees		5,000	-5,000
5585 Accounting Fees	14,000	18,350	-4,350
5586 990 Completion and Submission	1,980	1,980	0
5587 Audit	3,450	4,500	-1,050
5588 401k Management		1,280	-1,280
5595 Lobbyist Fees	22,050	27,540	-5,490
5596 Payroll Services	2,289	8,500	-6,211
5597 CRM Platform	6,768	3,060	3,708
5598 CPR Training	102	1,000	-898
Total 3 Professional Services	66,613	77,510	-10,897
4 Business Insurance			
5520 Insurance - Commercial General Liability	6,960	6,000	960
5521 Insurance - Other Insurance		250	-250
5522 Insurance - Cyber Liability	1,270	1,500	-230
5530 Insurance - D & O	1,487	1,500	-13
5531 Insurance - Workers Comp	925	1,000	-75
Total 4 Business Insurance	10,642	10,250	392
Total Expenses	\$793,603	\$1,022,373	\$ -228,770
NET OPERATING INCOME	\$391,078	\$160,627	\$230,451
NET INCOME	\$391,078	\$160,627	\$230,451

### Revenues and Expenses by Program

October 2024 - July 2025

	101 SUMMER SU	102 COLL PITCH	103 ECOSYSTEM	201 G&A	301 FUNDRAISING	TOTAL
Income						
40000 State Funding	800,000	63,000	27,000	100,000	10,000	\$1,000,000
44000 Federal Funding ARP ESSER	150,000	0	0	0	0	\$150,000
45030 Interest income	0	0	0	33,054	0	\$33,054
46050 General donations	85	0	0	908	635	\$1,628
Total Income	\$950,085	\$63,000	\$27,000	\$133,962	\$10,635	\$1,184,682
GROSS PROFIT	\$950,085	\$63,000	\$27,000	\$133,962	\$10,635	\$1,184,682
Expenses						
1 Personnel Costs	0	0	0	0	0	\$0
5000 Wages	131,576	33,431	1,781	14,618	3,802	\$185,209
5001 Benefits - health insurance	12,944	4,857	364	5,032	314	\$23,511
5002 Benefits - 401k Match	3,249	2,298	327	3,985	11	\$9,870
5010 Payroll taxes	9,663	2,450	130	1,071	279	\$13,592
5075 Contract 1099 Employees	49,000	0	0	0	0	\$49,000
5085 Temporary Hourly Employees	129,679	0	0	0	0	\$129,679
5086 Payroll taxes - Temp Hourly Staff	9,920	0	0	0	0	\$9,920
Total 1 Personnel Costs	346,031	43,035	2,603	24,707	4,405	\$420,781
2 Operating Costs	0	0	0	0	0	\$0
5040 Laptop Rentals	15,675	0	0	0	0	\$15,675
5045 Golf Carts Rental	2,000	0	0	0	0	\$2,000
5065 Travel	262	533	0	2,020	15	\$2,829
5070 Program Supplies	18,774	0	0	0	0	\$18,774
5090 Background Checks	1,431	0	0	0	0	\$1,431
5095 Guest Speaker & Judge Costs	2,057	776	0	0	0	\$2,833
5105 Summer Experiences/Transportati	14,886	0	0	0	0	\$14,886
5120 Hosting Fee	127,500	0	0	0	0	\$127,500
5205 Food/Catering	3,518	1,635	0	973	0	\$6,126
5210 Prize Funding	4,600	23,304	0	0	0	\$27,904
5505 Copies, Postage	1,230	149	0	1,317	0	\$2,696
5535 Office Supplies	13	42	0	206	0	\$262
5550 Rent & Facilities	1,626	2,150	0	0	0	\$3,776
5555 Memberships	2,100	300	150	2,323	0	\$4,873
5560 Online Subscriptions & Software	1,000	149	72	460	5	\$1,686
5565 Wireless Telephone	0	0	0	1,373	0	\$1,373
5570 Professional Development	0	0	0	9,205	150	\$9,355
5575 Technology	0	0	0	890	0	\$890
6000 Bank fee	0	0	0	351	0	\$351
6100 Miscellaneous	1,524	2,307	3	1,618	50	\$5,503
6200 Marketing	18,532	10,330	1,583	7,268	1,727	\$39,440
Total 2 Operating Costs	216,729	41,676	1,808	28,005	1,947	\$290,165
3 Professional Services	0	0	0	0	0	\$0
5110 Database/Web/IT Support	675	135	90	9,575	0	\$10,475
5510 Services	2,000	480	900	1,526	0	\$4,906
5585 Accounting Fees	0	0	0	14,000	0	\$14,000
5586 990 Completion and Submission	0	0	0	1,980	0	\$1,980
5587 Audit	0	0	0	3,450	0	\$3,450
5595 Lobbyist Fees	1,600	400	0	18,050	0	\$20,050
5596 Payroll Services	0	0	0	2,289	0	\$2,289

### Revenues and Expenses by Program

October 2024 - July 2025

	101 SUMMER SU	102 COLL PITCH	103 ECOSYSTEM	201 G&A	301 FUNDRAISING	TOTAL
5597 CRM Platform	5,752	598	90	329	0	\$6,768
5598 CPR Training	102	0	0	0	0	\$102
Total 3 Professional Services	10,129	1,613	1,080	51,198	0	\$64,020
4 Business Insurance	0	0	0	0	0	\$0
5520 Insurance - Commercial General Liability	0	0	0	6,960	0	\$6,960
5522 Insurance - Cyber Liability	0	0	0	1,270	0	\$1,270
5530 Insurance - D & O	0	0	0	1,487	0	\$1,487
5531 Insurance - Workers Comp	0	0	0	925	0	\$925
Total 4 Business Insurance	0	0	0	10,642	0	\$10,642
Total Expenses	\$572,889	\$86,323	\$5,491	\$114,551	\$6,352	\$785,607
NET OPERATING INCOME	\$377,196	\$ -23,323	\$21,509	\$19,410	\$4,283	\$399,075
NET INCOME	\$377,196	\$ -23,323	\$21,509	\$19,410	\$4,283	\$399,075
	73%	10%	1%	15%	1%	

#### Budget vs. Actuals: YTD Programs October 2024 - July 2025

	101 SUM	MER SU	102 COLL	PITCH	103 ECOS	YSTEM	201 G	&A	301 FUNDE	RAISING	TOTAL	<u></u>
	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET	ACTUAL	BUDGET
Income												
40000 State Funding	800,000	800,000	63,000	63,000	27,000	27,000	100,000	100,000	10,000	10,000	\$1,000,000	\$1,000,000
44000 Federal Funding ARP ESSER	150,000	60,000						0			\$150,000	\$60,000
45030 Interest income							33,054	25,000			\$33,054	\$25,000
46050 General donations	85						908	3,000	635		\$1,628	\$3,000
Total Income	\$950,085	\$860,000	\$63,000	\$63,000	\$27,000	\$27,000	\$133,962	\$128,000	\$10,635	\$10,000	\$1,184,682	\$1,088,000
GROSS PROFIT	\$950,085	\$860,000	\$63,000	\$63,000	\$27,000	\$27,000	\$133,962	\$128,000	\$10,635	\$10,000	\$1,184,682	\$1,088,000
Expenses												
1 Personnel Costs											\$0	\$0
5000 Wages	131,576	131,820	33,431	28,710	1,781	5,690	14,618	22,026	3,802	130	\$185,209	\$188,376
5001 Benefits - health insurance	12,944	13,165	4,857	3,060	364	670	5,032	2,610	314	0	\$23,511	\$19,505
5002 Benefits - 401k Match	3,249	6,200	2,298	1,510	327	350	3,985	1,340	11	10	\$9,870	\$9,410
5003 Benefits - Dental		618		130		30		100			\$0	\$878
5005 Benefits - Short-Term Disability		305		80		20		70			\$0	\$475
5006 Benefits - Long-Term Disability		305		70		20		80			\$0	\$475
5010 Payroll taxes	9,663	10,430	2,450	2,220	130	396	1,071	1,680	279		\$13,592	\$14,726
5075 Contract 1099 Employees	49,000	44,000									\$49,000	\$44,000
5085 Temporary Hourly Employees	129,679	122,000									\$129,679	\$122,000
5086 Payroll taxes - Temp Hourly Staff	9,920	9,300									\$9,920	\$9,300
Total 1 Personnel Costs	346,031	338,143	43,035	35,780	2,603	7,176	24,707	27,906	4,405	140	\$420,781	\$409,145
2 Operating Costs											\$0	\$0
5040 Laptop Rentals	15,675	20,000									\$15,675	\$20,000
5045 Golf Carts Rental	2,000	2,500									\$2,000	\$2,500
5055 Conferences	0	1,000	0		0			0			\$0	\$1,000
5065 Travel	262	1,750	533	1,000			2,020	0	15		\$2,829	\$2,750
5070 Program Supplies	18,774	16,000		,			,				\$18,774	\$16,000
5090 Background Checks	1,431	2,000									\$1,431	\$2,000
5095 Guest Speaker & Judge Costs	2,057	2,100	776	750							\$2,833	\$2,850
5105 Summer Experiences/Transportati	14,886	30,000									\$14,886	\$30,000
5120 Hosting Fee	127,500	125,000									\$127,500	\$125,000
5205 Food/Catering	3,518	12,000	1,635	2,500			973				\$6,126	\$14,500
5210 Prize Funding	4,600	5,000	23,304	35,000							\$27,904	\$40,000
5505 Copies, Postage	1,230	3,500	149				1,317				\$2,696	\$3,500
5535 Office Supplies	13		42				206	500			\$262	\$500
5540 Office equipment								1,000			\$0	\$1,000
5550 Rent & Facilities	1,626	1,014	2,150	2,500							\$3,776	\$3,514
5555 Memberships	2,100		300		150		2,323	4,075			\$4,873	\$4,075
5560 Online Subscriptions & Software	1,000		149		72		460	2,405	5		\$1,686	\$2,405
5565 Wireless Telephone		120					1,373	0			\$1,373	\$120
5570 Professional Development							9,205	8,600	150		\$9,355	\$8,600
5575 Technology		1,200		200		100	890	500			\$890	\$2,000
6000 Bank fee							351				\$351	\$0
6100 Miscellaneous	1,524	7,000	2,307	2,500	3		1,618	1,250	50		\$5,503	\$10,750
6200 Marketing	18,532	28,730	10,330	6,190	1,583	1,200	7,268	4,650	1,727	30	\$39,440	\$40,800
Total 2 Operating Costs	216,729	258,914	41,676	50,640	1,808	1,300	28,005	22,980	1,947	30	\$290,165	\$333,864
3 Professional Services											\$0	\$0
5110 Database/Web/IT Support	675		135	1,500	90		9,575	1,800			\$10,475	\$3,300
5510 Services	2,000	3,000	480		900		1,526				\$4,906	\$3,000
5545 Legal Fees		5,000									\$0	\$5,000
5585 Accounting Fees							14,000	15,450			\$14,000	\$15,450
5586 990 Completion and Submission							1,980	1,980			\$1,980	\$1,980
5587 Audit							3,450	4,500			\$3,450	\$4,500
5588 401k Management							,	1,280			\$0	\$1,280
5595 Lobbyist Fees	1,600	16,090	400	3,950		675	18,050	2,720		10	\$20,050	\$23,445
5596 Payroll Services	,	,		,		-	2,289	7,800		-	\$2,289	\$7,800
5597 CRM Platform	5,752	2,000	598	600	90	90	329	370			\$6,768	\$3,060
5598 CPR Training	102	1,000	-	-	-	-	-	-			\$102	\$1,000
Total 3 Professional Services	10,129	27,090	1,613	6,050	1,080	765	51,198	35,900		10	\$64,020	\$69,815
4 Business Insurance			·	·			·	,			\$0	\$0
5520 Insurance - Commercial General Liability		4,120		960		180	6,960	730		10	\$6,960	\$6,000
5521 Insurance - Other Insurance		<del>⊣</del> ,1∠∪		300		100	0,000	250		10	\$0,900 \$0	\$250
5522 Insurance - Other Insurance 5522 Insurance - Cyber Liability		1,030		240		50	1,270	175		5	\$1,270	\$1,500
5530 Insurance - O & O		1,030		240		50 50	1,487	175		5	\$1,270 \$1,487	\$1,500
5531 Insurance - Workers Comp		820		240 50		10	925	175		J	\$1,467 \$925	\$1,000
Total 4 Business Insurance		7,000		1,490		290	10,642	1,450		20	\$10,642	\$10,250
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Total Expenses	\$572,889	\$631,147	\$86,323	\$93,960	\$5,491	\$9,531	\$114,551	\$88,236	\$6,352	\$200	\$785,607	\$823,074
NET OPERATING INCOME	\$377,196	\$228,853	\$ -23,323	\$ -30,960	\$21,509	\$17,469	\$19,410	\$39,764	\$4,283	\$9,800	\$399,075	\$264,926
NET INCOME												

#### **Governor's School for Entrepreneurs Cash Flow Forecast**

October 2024 through September 2025

		Budgeted or Actual	Budgeted or Actual	Change in	Change in	Net Inflows	Projected	
		<b>Expected Revenue</b>	<b>Expected Expenses</b>	Other Receiv.	Credit Card Liab.	or (Outflows)	Ca	ish Balance
	-							
Beginning Balance							\$	1,473,238
Oct-24	Actual	3,557	(32,822)	-	612	(28,653)		1,444,585
Nov-24	Actual	2,826	(30,924)	-	2,130	(25,967)		1,418,618
Dec-24	Actual	3,904	(36,259)	-	(2,555)	(34,910)		1,383,708
Jan-25	Actual	3,725	(34,160)	-	2,077	(28,359)		1,355,349
Feb-25	Actual	3,341	(46,572)	-	1,442	(41,789)		1,313,560
Mar-25	Actual	3,521	(40,254)	-	(28)	(36,761)		1,276,798
Apr-25	Actual	3,293	(47,961)	-	1,099	(43,569)		1,233,230
May-25	Actual	3,148	(39,550)	-	(3,647)	(40,049)		1,193,181
Jun-25	Actual	2,647	(204,682)	-	13,154	(188,881)		1,004,300
Jul-25	Actual	1,154,720	(265,493)	-	(8,538)	880,688		1,884,988
Aug-25	Budget	2,500	(164,259)	-	-	(161,759)		1,723,229
Sep-25	Budget	2,500	(35,041)	-	-	(32,541)		1,690,689
Oct-Sept	-	1,189,682	(977,977)	-	5,745	217,451		
Ending Balance	•						\$	1,690,689